

**OKLAHOMA TOBACCO SETTLEMENT ENDOWMENT  
TRUST FUND BOARD OF INVESTORS**

**REQUEST FOR PROPOSALS (RFP)  
FOR  
INVESTMENT MANAGEMENT SERVICES**

**Small/Mid Cap Equity Search**

**OTSET RFP No. 08-02  
NEPC RFP No. 07-270**

**November 3, 2007**

**OKLAHOMA TOBACCO SETTLEMENT ENDOWMENT  
TRUST FUND BOARD OF INVESTORS  
c/o Oklahoma State Treasurer  
2300 N. Lincoln Boulevard, Room 217  
Oklahoma City, OK 73105**

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## **Section One**

### **GENERAL INFORMATION FOR MANAGERS**

#### **1.1 Introduction**

In November 2000, the people of the State of Oklahoma enacted Article X, Section 40 to the State Constitution. This new provision created the Tobacco Settlement Endowment Trust Fund into which a substantial portion of the State's share of the national tobacco settlement payments would be deposited. The investment management of this Trust Fund is vested in a five person Board of Investors chaired by the State Treasurer. The remaining members of the Board are appointed by the Governor, State Auditor and Inspector, the President Pro-Tempore of the Senate and the Speaker of the House of Representatives.

Earnings from the Trust Fund may be expended for research to fight cancer and other tobacco-related diseases, tobacco prevention and cessation, programs to promote public health, programs to enhance the provision of health care, a variety of education programs, and programs to enhance the health and well being of senior citizens. A different board, called the Board of Directors of the Tobacco Settlement Endowment Trust Fund, makes all spending decisions for the earnings.

#### **1.2 Background**

##### **A. Legal Authorization**

The Board is charged with the investment of the Trust Fund. In addition to Article X, §40 of the Oklahoma Constitution, the Board's investment authorization is set forth in Section 6 of House Bill 1003 of the 2001 Legislative session (codified as title 62, §2306 of the Oklahoma Statutes.)

##### **B. Support Services**

The Board is staffed by the Oklahoma State Treasurer's office. The Board has retained New England Pension Consultants as its Investment Consultant, the Bank of Oklahoma as its custodian bank and several investment managers.

##### **C. Allocation of Assets/ Investment Policy**

The Board has adopted an asset allocation of 45% fixed income investments, 45% equity investments and 10% alternative investments. The Board's Investment Policy is attached as Appendix A. The constitutional provision creating the Board and the Trust Fund provides that the Fund may be invested in any type of investment vehicle suited for state retirement systems. Both the Board and the state retirement systems are governed by the "prudent investor" standard.

### **1.3 Description of Services**

#### **A. Purpose**

The purpose of this Request for Proposal (RFP) is to solicit bids from qualified firms to render investment management services to the Fund. The desired investment management service is the management of an small/mid cap equity portfolio.

#### **B. Scope of Work**

1. The selected manager will manage, with discretion, an small/mid cap equity portfolio of approximately \$20 million. The portfolio will use Russell 2500 Index or similar appropriately customized index, as the benchmark. Please note that the portfolio may not contain securities of tobacco-related companies.

2. The Fund's payouts are currently limited by the amount of earnings generated annually. Annual earnings are measured by the "net appreciation" of the Fund over the fiscal year. Title 62 Oklahoma Statutes, Section 2307 provides, in pertinent part, as follows: On or before September 1 of each year, the Board of Investors of the Tobacco Settlement Endowment Trust Fund shall determine the net appreciation of the trust fund for the previous fiscal year ending June 30. The maximum earnings for each fiscal year shall not exceed the net appreciation. In determining earnings, the Board of Investors shall certify so much of the net appreciation that is prudent under the standard set forth in paragraph C of this section. The earnings so determined and certified by the Board of Investors for each fiscal year shall constitute the earnings of the Tobacco Settlement Endowment Trust Fund for the purposes of Section 40 of Article X of the Oklahoma Constitution.

The Fund is seeking a total return manager, where a significant component of the return will be in the form of income and interest.

3. A representative staff member of the selected manager will be asked to attend at least one meeting of the Board each year to present required or relevant reports and information. The manager should be prepared to meet with the Board at other times as required.

### **1.4 Minimum Qualifications**

Respondents to the RFP must meet all of the following minimum qualifications and requirements to be given further consideration. FAILURE TO SATISFY ALL OF THE FOLLOWING WILL RESULT IN THE REJECTION OF A PROPOSAL.

A. Manager must have specific expertise in small/mid cap equity.

B. Minimum assets under management in the style proposed of at least \$300 million.

C. Possess at least a three-year performance record, calculated in compliance with the AIMR performance presentation standards.

D. Utilization by at least 2 US Tax-exempt public funds at the firm level.

E. SEC registered or willing to act as a Fiduciary on Oklahoma Tobacco's behalf.

F. Willing to provide audited financial statements of strategy results upon demand.

## **Section Two BASIC CONTRACT TERMS**

### **2.1 Term of Contract**

This contract shall take effect April 1, 2008 and shall continue monthly unless otherwise terminated by the Board.

### **2.2 Termination for Cause**

The Board may terminate this contract, or any part of this contract, for cause under any one of the following circumstances:

- (a) The manager fails to make delivery of services as specified in this contract; or
- (b) The manager fails to perform any of the provisions of this contract, fails to perform in a professionally acceptable manner or fails to timely perform, as to endanger the ability of the Board to perform its duties.

The Board shall provide the manager with written notice of the conditions endangering performance. If the manager fails to remedy the conditions within ten (10) days from the receipt of the notice (or such longer period as may be authorized in writing), the Board shall issue the manager an order to stop work immediately. Receipt of the notice shall be presumed to have occurred within three (3) days of the date of the notice.

In the event the Board or the State Treasurer acting on its behalf, believes that the assets of the Fund are in jeopardy, or there is a bona-fide emergency related to these assets, the Board or the State Treasurer acting on its behalf can cancel the contract immediately or upon such notice as is reasonable.

### **2.3 Termination for Convenience**

The Board may terminate performance of work under this contract in whole or in part whenever, for any reason, the Board shall determine that the termination is in the best interest of the Fund or the State of Oklahoma. In the event that the Board elects to terminate this contract pursuant to this provision, it shall provide the manager written notice at least thirty days (30) prior to the termination date. The termination shall be effective as of the date specified in the notice. The manager shall continue to perform any part of the work that may have not been terminated by the notice. In the event termination occurs under this provision such shall be without liability to the Board, the State of Oklahoma and any officer and employee thereof.

### **2.4 Notices**

All notices, demands, requests, approvals, reports, instructions, consents or other communications (collectively "notices") which may be required or desired to be

given by either party to the other after the effective date of the contract shall be in writing and shall be made by personal delivery or sent by United States certified mail, postage prepaid, return receipt requested or by overnight delivery, prepaid, addressed as follows:

Oklahoma Tobacco Settlement Endowment Trust Fund  
Board of Investors  
c/o Office of State Treasurer  
2300 North Lincoln Boulevard, Room 217  
Oklahoma City, Oklahoma 73105

or to any other persons or addresses as may be designated by notice from one party to the other.

## **2.5 Rights and Remedies**

If this contract is terminated, the Board, in addition to any other rights provided for in this contract, may require the manager to transfer title and deliver to the Board in the manner and to the extent directed, any material or work product generated under this contract. The Board shall be obligated only for those services, materials and work product rendered and accepted prior to the date of termination. If it is determined, after notice of termination for cause, that the manager's failure was due to causes beyond the control of or negligence of the manager, the termination shall be a termination in the best interest of the Board. In event of termination, the manager shall receive payment pro-rated for that portion of the contract period that services were provided to and were accepted by the Board subject to any offset by the Board for actual damages. The rights and remedies of the Board provided for in this contract shall not be exclusive and are in addition to any other rights and remedies provided by law.

## **2.6 Force Majeure**

The manager shall not be liable if the failure to perform this contract arises out of acts of nature, fire, quarantine or strikes other than by the manager's employees.

## **2.7 Waiver**

Waiver by the Board of any breach of any provision in this contract shall not be a waiver of any prior or subsequent breach. Any waiver shall be in writing and any forbearance or indulgence in any other form or manner by the Board shall not constitute a waiver.

## **2.8 Independent Contractor**

Both parties, in the performance of this contract, shall be acting in their individual capacity and not as agents, employees, and partners in a joint venture or associates of one another. The employees or agents of one party shall not be construed to be the

employees or agents of the other party for any purpose.

The manager accepts full responsibility for payment of unemployment insurance, workers compensation and social security as well as all income tax deductions and any other taxes or payroll deductions required by law for its employees engaged in work authorized by this contract.

## **2.9 Staff Qualifications**

The manager shall warrant that all persons assigned by it to the performance of this contract shall be employees of the manager (or specified subcontractor) and shall be fully qualified to perform the work required. The manager shall include a similar provision in any contract with any subcontractor selected to perform work under this contract.

Failure of the manager to provide qualified staffing at the level required by the proposal specifications may result in termination of this contract for cause.

## **2.10 Conflict of Interest**

The manager shall not knowingly employ, during the period of this contract or any extensions to it, any professional personnel who are also in the employ of the Oklahoma State Treasurer or the State of Oklahoma, and who are providing services related to this contract or services similar in nature to the scope of this contract with the Board. Furthermore, the manager shall not knowingly employ, during the period of this contract or any extensions to it, any state employee who has participated in the drafting of this request for proposal or evaluation of the proposals, until at least one year after such person's termination of employment with the State Treasurer or the State of Oklahoma.

## **2.11 Confidentiality**

The manager may have access to private or confidential data maintained by the Board to the extent necessary to carry out its responsibilities under this contract. The manager must comply with the Oklahoma Open Records Act, as directed by the Board. No private or confidential data collected, maintained or used in the course of performance of this contract shall be disseminated by the manager except as required by statute, either during the period of the contract or thereafter. At the request of the Board, the manager must agree to return any and all data furnished by the Board promptly, in whatever forms it is maintained by the manager. On the termination or expiration of this contract, the manager will not use any such data or any material derived from the data for any purpose and where so instructed by the Board, will destroy or render it unreadable.

## **2.12 Nondiscrimination, Workplace Safety and Environmental Protection**

The manager agrees to abide by all state, federal and local laws, rules and regulations prohibiting discrimination in employment, controlling workplace safety, and protection of the environment. The manager shall report any violations to the applicable government agency. Any violation of applicable laws, rules and regulations may result in termination of this contract.

### **2.13 Hold Harmless**

The manager shall hold harmless and indemnify the Board against any and all liability and claims for injury to or death of any persons; liability and claims for loss or damage to any property; liability and claims for infringement of any copyright or patent occurring in connection with or in any way incidental to or arising out of the occupancy, use, service, operations or performance of work under this contract; and any other liability and claims made against the Board resulting from the operation or performance of work under this contract.

The Board shall not be precluded from receiving the benefits of any insurance the manager may carry which provides for indemnification for any loss or damage to property in the manager's custody and control, where such loss or destruction is to state property. The manager shall do nothing to prejudice the Board's right to recover against third parties for any loss, destruction or damage to state property.

### **2.14 Prohibition of Gratuities**

Neither the manager nor any person, firm or corporation employed by the manager in the performance of their contract shall offer or give any gift, money or anything of value or any promise for future reward or compensation to any member of the Board or employee of the State Treasurer's office at any time.

### **2.15 Retention of Records**

Unless the Board specifies in writing a shorter period of time, the manager agrees to preserve and make available all of its books, documents, papers, records and other evidence involving transactions related to this contract for a period of at least five (5) years from the date of the expiration or termination of this contract. Matters involving litigation shall be kept for one (1) year following the termination of litigation, including all appeals.

The manager agrees that authorized federal and state representatives, including but not limited to personnel of the State Treasurer; auditors acting on behalf of the State; and/or federal agencies shall have access to and the right to examine records during the contract period and during the five (5) year post-contract period. Delivery of and access to the records shall be at no cost to the State.

### **2.16 Federal, State and Local Taxes-Contractor**

The Board makes no representation as to the exemption from liability of the manager from any tax imposed by any governmental entity.

### **2.17 Modification**

This contract shall be modified only by the written agreement of the parties. No alteration or variation of the terms and conditions of the contract shall be valid unless made in writing and signed by the parties. Every amendment shall specify the date on which its provisions shall be effective.

### **2.18 Assignment**

The manager shall not assign, convey, encumber, or otherwise transfer its rights or duties under this contract without the prior written consent of the Board. This contract shall immediately terminate in the event of its assignment, conveyance, encumbrance or other transfer by the manager without the prior written consent of the Board.

### **2.19 Third-Party Beneficiaries**

Except as to the Board this contract shall not be construed as providing an enforceable right to any third party.

### **2.20 Non-Waiver of Defenses or State Jurisdiction**

The State of Oklahoma and its agencies, such as the Board and the State Treasurer's office, are constitutionally prohibited from entering into agreements that have the effect of limiting liability, agreeing to indemnify or hold harmless, or waiving any defense in advance of litigation, or from agreeing in advance to submit to the jurisdiction of the courts of another jurisdiction. The parties' contract shall be governed by the laws of the State of Oklahoma without regard to the conflict of laws principles thereof, except to the extent pre-empted by the laws of the United States of America, which shall govern to that extent. Venue of any litigation arising out of the parties' contract shall be in the state and federal courts of Oklahoma.

**Section Three  
THE PROCUREMENT PROCESS**

**3.1 Proposed Sequence of Events (Subject to Change)**

<u>ACTION</u>	<u>RESPONSIBILITY</u>	<u>DATE</u>
1. Release of RFP	Board/NEPC	11/26/2007
2. Deadline to Submit Questions	Manager	12/14/2007
3. Return Acknowledgement of Receipt	Manager	12/14/2007
4. Responses to Written Questions	NEPC	12/21/2007
5. Managers Submission of Proposal	Manager	12/31/2007
6. Evaluation of Proposals	NEPC/Board	1/1-1/31/2008
7. Finalist Interviews/Presentations	NEPC/Board	2/15/2008
8. Selection of Manager	NEPC/Board	2/18/2008
9. Contract Negotiations	Board	2/25/2008
10. New Contract Takes Effect	Board/Manager	4/1/2008

**3.2 Explanation of Events**

A. Release of the RFP: The RFP will be released on **November 26, 2007**. The manager may attach a brief (not to exceed three pages) summary of their qualifications to Appendix D (the RFP questionnaire). **Please make certain that all information regarding the product and company is updated on eVestment Alliance.**

B. Deadline to submit written questions: Managers may submit questions in writing as to the intent or clarity of this RFP by 3:30 p.m. Eastern Daylight Time (EST) **December 14, 2007**. Managers must address all written questions to Ms. Amanda Martin, E-mail address

[amanda@nepc.com](mailto:amanda@nepc.com). Managers must clearly label their questions so that it can be determined which RFP the manager is addressing. Inquiries not submitted in writing in accordance with these requirements will not be considered.

BOARD MEMBERS OR STAFF MEMBERS OF THE STATE TREASURER WILL ACCEPT NO TELEPHONE INQUIRIES OR OTHER NON-WRITTEN INQUIRIES FROM PROSPECTIVE MANAGERS.

Telephone calls to verify receipt of written questions only are allowed to (617) 374-1300. Please ask for Amanda Martin.

C. Submission of Acknowledgment of Receipt Form: Only managers who return this form by 3:30 p.m. EST, **December 14, 2007** will be accepted for this search. See Appendix B for the Acknowledgment of Receipt Form.

D. Response to written questions : Written responses to all managers' written questions will be e-mailed by **December 21, 2007**.

E. References: Please submit a list of three firms or accounts that you service which are similar to the mandate described herein, that can be contacted.

F. Costs of preparation: All costs of preparation and presentation associated with your response to this RFP will be the responsibility of the manager. Managers may be asked to make a presentation before the Board if selected as a finalist. The Board will reimburse none of the costs associated with this presentation.

G. Applicable procurement law: The selection of investment managers for the Board is specifically exempt from the Oklahoma Central Purchasing Act. Pursuant to 62 Oklahoma Statutes Section 2306, the Board must select investment managers through a competitive process using a solicitation of proposals pursuant to its contracting policy. A copy of the contracting policy will be furnished upon request.

H. Submission of proposals : Each manager shall deliver **six (6)** hard copies of the proposal. Proposals must be signed by an individual with the authority to commit the manager/firm, and the authority of the individual signing must be stated with the signature. Additional copies of the proposal may be required from firms selected for interviews or presentations to the Board, which must be exact duplicates of the original response.

**Five (5)** proposal copies shall be packaged together, **each with a CD**, in an envelope or other container for shipping or delivery, which shall be clearly marked:

PROPOSAL

TO SERVE AS AN  
INVESTMENT MANAGER FOR THE  
OKLAHOMA TOBACCO SETTLEMENT  
ENDOWMENT TRUST FUND  
RFP No. 07-217/08-02

The five (5) submissions, including hand -delivered and express delivery submissions, must be addressed and delivered to:

OKLAHOMA TOBACCO SETTLEMENT ENDOWMENT TRUST FUND  
c/o OKLAHOMA STATE TREASURER  
2300 NORTH LINCOLN BLVD., ROOM 217  
OKLAHOMA CITY, OK 73105  
ATTENTION: James R. Wilbanks, Director of Revenue and Budget Policy

Deadline for receipt (at the address above) of the proposal is 3:30 p.m., Central Time, **December 31, 2007**. The date and time will be recorded on the proposals upon receipt by the State Treasurer's office at the above address.

One hard copy of the proposal shall be delivered to:

Ms. Amanda Martin  
New England Pension Consultants (NEPC)  
One Main St.  
Cambridge, MA 02142

One electronic copy of the proposal shall be delivered to:  
Shane Burke sburke@nepc.com

The same deadline as above will apply.

NO FAX TRANSMISSIONS OF THE RESPONSES TO THE FUND WILL BE ALLOWED. NO EXCEPTIONS TO THE SUBMISSION DEADLINE WILL BE ALLOWED.

I. Submission of Non-Collusion Affidavit: Proposals must include a copy of the Non-Collusion Affidavit which has been signed by an individual with the authority to commit the manager/firm, and the authority of the individual signing must be stated with the signature. See Appendix C for a copy of the Non- Collusion Affidavit.

J. Evaluation of the Proposals: The evaluation of proposals will be performed by NEPC, some Board members and staff members of the State Treasurer's Office. This process will take place **January 1 - January 31, 2008**. During this time, NEPC or staff of the State Treasurer may initiate discussions with managers who submit proposals,

but proposals may be accepted without such discussions. Managers shall not initiate such discussions.

K. Finalists Interviews: The Board, NEPC and staff of the State Treasurer will be conducting oral interviews of the selected finalists at their discretion on **February 15, 2008**. Firms selected for final interviews will be contacted directly. The Board will make every effort to notify finalists at least three (3) working days prior to their scheduled interview time.

L. Announcement of Selected Manager: The Board is expected to make the final decision and announcement regarding selection of the awarded proposal by **February 18, 2008** or as soon as possible thereafter.

M. Contract Negotiations: Contract negotiations with the selected manager will begin on **February 25, 2008** or as soon as possible after the announcement of the selected manager.

N. New Contract Takes Effect: The new contract will be effective **April 1, 2008** or as soon thereafter as possible.

### **3.3 Fee Proposal**

All fees must be stated as "not to exceed" amounts. No additional charges for sales taxes, transportation, lodging, etc., will be allowed beyond the amounts specifically stated in the manager's proposal. Manager should be prepared to negotiate the final price and contract terms and conditions within the "not to exceed" price.

### **3.4 Proposal Evaluation Process**

A. Evaluation Summary - Staff members of the State Treasurer and NEPC advisor personnel will evaluate the proposals. Each member of the Board will have the opportunity to review each proposal as well. The evaluation will determine which proposal is most advantageous to the Fund, taking into consideration the evaluation factors set forth below. The following process will be followed:

1. All proposals will be reviewed for compliance with the minimum mandatory requirements as specified in this RFP. Proposals that are not found to be in compliance will be rejected.
2. Proposals not rejected will then be evaluated on the factors listed in Subparagraph B below. The finalist managers(s) will be the one(s) deemed to be the most advantageous to the Fund, except that a serious deficiency in any single criteria may be grounds for rejection.

3. NEPC and/or staff of the State Treasurer will have the option to contact the manager(s) for clarification of any portion of any proposal. Sources other than the information supplied by the manager may also be used to verify that compliance with requirements of the RFP has been achieved.

4. Finalist manager(s) will make presentations before the Board. The Board will select the successful manager(s) on the basis of this presentation, the information presented in the response to the RFP, and evaluations by NEPC and staff of the State Treasurer.

5. The selection of the successful manager is subject to the successful negotiation of a contract with that manager. If this is not possible within the Board's required time frame, the Board reserves the right to negotiate a contract with other managers in the order the finalists finish in the evaluations. The Board will not be required to initiate another formal RFP process, although a new RFP may be issued if the Board considers it the most advantageous course of action.

6. Evaluation Points Allocation - The award of the contract shall be made to the responsible manager whose proposal is most advantageous to the Board, taking into consideration the following weighted evaluation factors. The maximum score will be 1000 points. Please note, however, that a serious deficiency in any one criterion may be grounds for rejection, and that the listing of cost as an evaluation factor does not require the Board to select the manager who submits the lowest cost proposal:

1. Investment Expertise - 50% (500 points):

- a. Proven record of a clearly defined philosophy incorporating strong discipline, innovation and consistency of investment process;
- b. Historical performance of Funds managed;
- c. Research capabilities;
- d. Experience managing a number of Funds whose total assets are greater than \$300 Million; and
- e. An investment style that best fits the desired portfolio structure.

2. Personnel - 20% (200 points):

- a. Consistency of the management and investment team;
- b. Investment qualifications of key personnel assigned to the Fund account;

c. Experience with the management of public funds and results of reference checks; and

d. Ability to communicate at both the professional and lay levels.

3. Administration - 10% (100 points):

a. Strength of portfolio administration, trading, accounting, securities lending and other administrative capabilities;

b. Ability to monitor, reconcile, and analyze portfolio performance on a quarterly basis; and

c. Reporting/presentation procedures and capabilities.

4. Cost – 20% (200 points):

Cost must be quoted in basis points and will be evaluated according to the formula below. The cost score will be adjusted for any best and final offers that are received. Only the finalists will be allowed to make best and final offers:

Score =  $\frac{\text{Lowest cost proposal}}{\text{Individual manager's cost proposal}} \times (200)$

## Appendix A

### Oklahoma Tobacco Settlement Endowment Trust Fund

#### INVESTMENT POLICY STATEMENT

##### INTRODUCTION

The Oklahoma Tobacco Settlement Endowment Trust Fund (the “Fund”) is a permanent trust fund, established under Article X, Section 40, of the Oklahoma Constitution (approved by the voters in 2000), for the collection and investment of monies received by the state of Oklahoma (and allocated by the legislature) pursuant to any settlement with or judgment against any tobacco company.

This policy statement is issued for the guidance of fiduciaries, including the members of the Board of Investors (the “Board”), investment managers and consultants responsible for investing the assets of the Fund.

The Board, both upon their own initiative and upon consideration of the advice and recommendations of the investment managers and other fund professionals involved with the assets, may amend policy guidelines. Proposed modifications should be documented in writing to the Board.

##### STATEMENT OF GOALS AND OBJECTIVES

This statement of investment goals and objectives is to set forth an appropriate set of goals and objectives for the Fund’s assets and to define guidelines within which the investment managers may formulate and execute their investment decisions.

The Board recognizes two competing objectives: maximizing long-term growth of the fund and maximizing current income that can be spent by the Board of Director’s on cessation and health programs. Long-term growth of the trust fund is measured in this Investment Policy Statement by the expected return of the fund. Current income available for spending is measured herein by yield on the portfolio. Given the conflict between these objectives, the Board adopts the following goals.

1. The primary goal of the fund is to maximize current income while maintaining and enhancing the real value of the fund in the long-run, in a manner consistent with prudent investment management.
2. The Fund currently operates under constitutional and statutory restrictions which limit distributions and spending from the Fund. Annual certified earnings are measured by the dividends and interest of the Fund, less fees to manage the fund, from the beginning to the end of the previous fiscal year. Within these restrictions, the Board of Directors makes the specific spending decisions for the Fund. The Board of Investors will seek to

invest in strategies that will allow for maximum, stable, predictable annual earnings distributions while not reducing the real purchasing power of the fund.

3. Total return, as used herein, includes income plus realized and unrealized gains and losses on Fund assets. In addition, assets of the Fund shall be invested to ensure that principal is preserved and enhanced over time. The Board seeks to limit and control risks which jeopardize the safety of principal and, to prohibit investments that are not prudent.
4. The long-term goal of the Fund is a real rate of return (expected return minus inflation) of at least 4.5% per year and a real rate of growth of the fund corpus (expected return minus yield and inflation) of at least 0.5% per year so as to protect the purchasing power of assets. As of the date of the revision of the investment policy statement, the nominal target return is 7.5% per year assuming an annual inflation rate of 3.0%.
5. The total return for the overall Fund shall meet or exceed the Fund's Policy Index (as described in Appendix I).
6. Total risk exposure and risk-adjusted returns will be regularly evaluated and compared with the objectives of the fund.
7. Investment managers' return shall exceed the return of the designated benchmark index noted below and rank in the top-third of the appropriate asset class and style universe returns. Passive managers shall match the return of the designated index.

<b>Asset Class</b>	<b>Benchmark</b>	<b>Asset Class Universe</b>	<b>Style Universe</b>
Domestic Large Cap Equity (Growth, Value)	Russell 1000 Growth or Value Index	Equity Funds	ICC Large Cap Equity Funds (or style specific universe)
Domestic Fixed Income	Lehman Aggregate	Fixed Income	ICC Domestic Fixed Income Funds
Domestic Small/Mid Cap Equity	Russell 2500 Index	Small/Mid Cap Equity Funds	NEPC Small/Mid Cap Equity Funds (or equivalent)
International	Citigroup PMI EPAC Index	International Equity Funds	ICC International Equity Funds
Domestic High Yield Fixed	Merrill Lynch US BB-B Index	High Yields Funds	ICC High Yield Funds
Market Neutral Equity	T-Bills + 3%	Market Neutral Funds	HFR Equity Market Neutral Index

8. The Board is aware that there may be deviations from these performance targets. Normally, results are evaluated over a three to five year time horizon, but shorter-term results will be regularly reviewed and earlier action taken if in the best interest of the Fund for Items 1 through 6 above.

## INVESTMENT GUIDELINES

The overall capital structure targets and permissible ranges for eligible asset classes are detailed in Appendix I.

Full discretion, within the parameters of the guidelines described herein, is granted to the investment managers regarding the asset allocation, the selection of securities, and the timing of transactions.

1. Equity investments, i.e., common stocks, convertibles, warrants and rights are permitted; subject to the guidelines in Appendix I. While managers are expected to keep funds allocated to them fully invested, equity specialists may vary equity commitment from 90% to 100% of assets under management.
2. Domestic and Foreign fixed income investments are permitted, subject to the guidelines in Appendix I, and may include U.S. Government and Agency obligations, corporate bonds, and other securities deemed appropriate by the investment managers.
3. The minimum quality rating of any fixed income issue purchased in the fixed income portfolio shall be BB as rated by Moody's, or an equivalent rating agency, and the overall weighted average quality shall be AA or higher. The ratings in this Policy Statement are minimum guidelines only; the investment managers are responsible for making an independent analysis of the credit worthiness of securities and their suitability as investments regardless of the classifications provided by rating agencies.
4. The minimum quality rating for any fixed income securities purchased into the designated high yield portfolio shall be single B, as rated by Moody's, or the equivalent rating agency. The overall weighted average quality of the dedicated high yield portfolio shall be BB or higher.
5. The effective duration (interest rate sensitivity) of an actively managed fixed income portfolio shall not exceed seven years.
6. Securities of an individual issuer, excepting the U.S. government and agencies and sovereign nations and their agencies, shall not constitute more than 6% of an investment manager's portfolio at any time, at market value, unless the security constitutes more than 6% of the managers benchmark, in which case such holding shall not exceed the index holding by more than 3%.
7. Investment managers may maintain reserve and cash equivalent investments. However, these investments should be made on the basis of safety and liquidity, and only secondarily by yield available. Such securities shall carry the equivalent of S&P A1 or A2 ratings.

## **Ineligible Investments**

Unless specifically approved by the Board, certain securities, strategies and investments are ineligible for inclusion within the Fund. Among these are:

1. Derivative instruments, unless previously approved by the Board by policy.
2. Securities issued by companies engaged in the manufacture of tobacco products. This includes any company which is a signatory to the Master Settlement Agreement to which the State of Oklahoma is a party. A list of these companies, as updated periodically, is available on the website of the National Association of Attorneys General at <http://www.naag.org/Tobacco/pdf/ParticipatingManufacturerslist.pdf>. It shall also include tobacco manufactures identified and reported by the Investor Responsibility Research Center ("IRRC").
3. Privately placed or other non-marketable debt, except securities issued under Rule 144a.
4. Lettered, legend or other so-called restricted stock.
5. Commodities
6. Straight preferred stocks and non-taxable municipal securities should not normally be held unless pricing anomalies in the marketplace suggest the likelihood of near-term capital gains when normal spread relationships resume.
7. Short sales, unless part of a hedging strategy or market neutral equity account.
8. Direct investments in private placements, real estate, oil and gas and venture capital.

## **Market Neutral**

**Permissible Investments:** Equity investments and short positions in equities are permitted.

**Risk:** Return objectives should be achieved without assuming undue risk. The risk as measured by the standard deviation of returns and the risk-adjusted return of this portfolio will be compared to the same measures for an appropriate universe of Market Neutral Managers and that of the appropriate index.

**Diversification:** No more than 10% of the equity portfolio's market value may be invested in any single issuer, excepting U.S. Government securities. The market value and the portfolio beta of the long and short positions will be matched closely to mitigate market risk.

**Use of Cash:** The Manager is expected to be fully invested in equities. This notwithstanding, the Trustees understand that some liquidity in the portfolio is necessary to facilitate trading, and does not place an explicit restriction on the holding of cash equivalents. The custodian bank's short term investment fund (STIF) is an allowed investment, as are other cash equivalents, provided they carry an S&P rating of at least A1 or an equivalent rating.

## **Spending Policy**

The Board of Directors has the discretion to decide how and when to spend earnings from the Fund as certified by the Board of Investors. The Board of Investors will provide liquidity in the Fund to meet these withdrawals.

Investment managers should assume that withdrawals might be made from the Fund from time to time to meet distribution needs. The Board will endeavor to provide ample notice of any material withdrawals.

Investment managers will be given adequate notice of cash needs and an estimation of the liquidity requirements from their funds. They will be expected to manage their funds to provide for anticipated withdrawals without impairing the investment process.

## **Proxy Voting**

Responsibility for the exercise of ownership rights through proxy solicitations shall rest solely with the investment managers, who shall exercise this responsibility strictly for the benefit of the Fund. Managers shall annually report to the Board standing policies with respect to proxy voting, including any changes that have occurred in those policies.

Additionally, investment managers shall provide a written annual report of the proxy votes for all shares of stock in companies held in the Funds investment program. These reports shall specifically note and explain any instances where proxies were not voted in accordance with standing policy.

## **Directed Commissions**

Investment managers shall use their best efforts to ensure that portfolio transactions are placed on a "best execution" basis. Additionally, arrangements to direct commissions shall only be implemented by specific authorization of the Board.

## **Securities Lending**

The Board may engage their custodian or other financial institution to act as securities lending agent. Securities lending should be managed to gain an incremental return while protecting principal and not impeding the operation of the managed investment accounts. Securities lending agent shall:

1. Provide indemnification against borrower default.
2. Have written agreements with each borrower prior to engaging in securities lending activities.

3. Lending shall be fully collateralized and securities should not be lent before acceptable collateral valued at 102% of domestic securities and 105% of international securities lent is received.
4. Lending agent shall monitor collateral at least daily and ensure that any necessary calls for additional collateral are made and that collateral is received in a timely basis.
5. Lending agent shall regularly review and monitor their approved borrowers to minimize risk.

Acceptable collateral shall include cash, securities issue by US Government or its agencies or instrumentalities, and irrevocable letters of credit from issuers with short term debt ratings of at least (A-1) by S&P or (P-1) by Moody's and an (A) long term debt rating. No more than 5% of securities on loan will be subject to the letter of credit of a single financial institution.

Lending agent shall selecting prudent investments for collateral based on thorough evaluation of all risks including market, interest rate, concentration risk, and credit risk. Acceptable collateral investments include:

1. Securities issued or fully guaranteed by the US Government and any agency instrumentality or establishment of the United States government.
2. High grade commercial paper, notes, bonds and other debt obligations including promissory notes, funding agreement and guaranteed investment contracts. Quality must be rated (A-1) by S&P or (P-1) by Moody's if maturing within one year and S&P A or Moody's A2 if maturing beyond one year.
3. Asset-Backed securities which carry the highest credit rating by S&P or Moody's whose underlying assets are restricted to automobile credit and credit card receivables.
4. Fully collateralized repurchase agreements with respect to approved investments with approved counterparties where the collateral is held by the agent or for the account by an agent or sub-custodian of agent or a third party bank, depository or a third party custodian. Agent shall only use counterparties that have a short-term debt rating of (A-1) which are diversified securities broker-dealers who are members of the National Association of Securities Dealers or bank or savings and loan association having \$5 billion in assets and based on credit review of the lending agent.

Collateral shall not be invested in leveraged securities or derivatives. The aggregate mismatch of loans and investments shall be less than 45 days. Maturity of fixed rate investments shall be 1-year and maximum maturity of floating rate investments shall be 3-year provided that the reset period does not exceed 3 months. Issuer diversification shall be limited to 5% per issuer except for US government and agency securities. Overnight liquidity shall be at least 15% of portfolio.

### **Hiring Investment Managers**

When the Board selects investment managers to manage assets of the Fund, factors to be considered shall include, but not be limited to, the stability of the investment organization, staff

and client base, consistency of the investment process, style and philosophy, competitiveness of risk and return versus indices and peers, and reasonableness of fees.

### **Terminating Investment Managers**

The Board can terminate investment managers based on significant changes to the organization, staff and client base, significant changes to the investment process, style and philosophy, underperformance over the long term versus benchmarks and peer group results, significant non-compliance with investment guidelines, ownership change of a firm, or other factors deemed appropriate by the Board.

## **ROLES AND RESPONSIBILITIES**

### **Board of Investors**

The Board of Investors shall be responsible for the overall management of the Fund. The Board shall review the total investment program, shall establish the investment policy and provide overall direction to the State Treasurer's Office, the Investment Consultant and retained investment managers in the execution of the investment policy. The Board is responsible for evaluating, hiring, and terminating investment managers, custodian banks, transition managers, and consultants.

### **Investment Consultant**

The Investment Consultant shall assist the Board in developing and modifying policy objectives and guidelines, including the development of asset allocation strategies, recommendations on long-term asset allocation and the appropriate mix of investment manager styles and strategies. The Consultant shall assist the Board by monitoring compliance with this Investment Policy. The Consultant shall also provide assistance in manager searches and selection, and in investment performance calculation, evaluation, and analysis. The Consultant shall provide timely information, written and/or oral, on investment strategies, instruments, managers and other related issues, as requested by the Board. The Consultant shall monitor the Board's investment managers and notify the Board of any material changes in the investment managers' firms or their staffing.

### **Investment Managers**

The duties and responsibilities of each of the investment managers retained by the Board include:

1. Managing the Fund's assets in accordance with the policy guidelines and objectives expressed herein.
2. Prudently selecting investments based on thorough evaluation of all risks including market, interest rate, and credit risk.

3. Meeting with the Board at their request. Each manager shall report to the Board and the Investment Consultant as outlined in Appendix II. Quarterly reports should be submitted in writing within 30 days of the end of each quarter.
4. Working with the custodian bank and the Investment Consultant to verify monthly accounting and performance reports.
5. Acknowledging in writing to the Board the investment manager's intention to comply with this Statement as it currently exists or as modified in the future.

### **Custodian Bank**

In order to maximize the Fund's return, no money should be allowed to remain idle. Dividends, interest, proceed from sales, new contributions and all other monies are to be invested or reinvested promptly. Custodian should temporarily place funds in a fully collateralized interest bearing bank account or any of the short term money market vehicles commonly used for funds awaiting investment distribution. Securities lending shall only be engaged in by the custodian or third party lending agent with the express agreement of the Board.

The custodian bank(s) will be responsible for performing the following functions:

1. Accept daily instructions from designated staff.
2. Notify investment managers of proxies, tenders, rights, fractional shares or other dispositions of holdings.
3. Resolve any problems that designated staff may have relating to the custodial account.
4. Safekeeping of securities.
5. Timely collection of interest, dividends, and processing and filing foreign tax reclaims.
6. Daily cash sweep of idle principal and income cash balances.
7. Processing of all investment manager transactions.
8. Collection of proceeds from maturing securities.
9. Disbursement of all income or principal cash balances as directed.
10. Providing monthly statements by investment account and a consolidated statement of all assets.
11. Working with the investment consultant and the Fund's accountant to ensure accuracy in reporting.
12. Provide written statements revealing monthly reconciliation of custody and investment managers' accounting statements.
13. Monitor compliance with policy against investment in tobacco manufacturers.

### **Securities Lending Agent**

The securities lending agent will be responsible for managing the securities lending program including the following functions:

1. Arrange terms and conditions of securities loans.
2. Monitor the market value of the securities lent and mark to market at least daily and

ensure that any necessary calls for additional collateral are made and that such collateral is obtained on a timely basis.

3. Lending agent will direct the investment of cash received as collateral provided such investments are consistent with guidelines provided in this document.

## **OTHER CONSIDERATIONS**

It is the intent of the Board to revise this statement of goals and objectives to reflect modifications and revisions to the Fund, which may develop from time to time. It is also the policy of the Board to review these goals and objectives at least once per year and to communicate any material change thereto to the investment managers.

This policy statement is prepared to provide appropriate guidelines for the investment managers, consistent with the Fund's return objectives and risk tolerances. Should any investment manager believe that the guidelines are unduly restrictive or inappropriate, the Board expects to be advised accordingly.

## **IMPLEMENTATION**

All monies invested for the Fund by its investment managers after the adoption of this Investment Policy shall conform to this policy. The Investment Policy statement was adopted by the Board of Investors of the Oklahoma Tobacco Settlement Endowment Trust Fund at their meeting on February 14, 2007 replacing the previous policy dated February 17, 2005\*\*.

Approved By: \_\_\_\_\_

Date: \_\_\_\_\_

\*\* The investment policy statement of the Oklahoma Tobacco Settlement Fund has been amended on the following dates:

June 18, 2007  
February 14, 2007  
February 17, 2005  
November 10, 2004  
August 13, 2004  
June 17, 2004  
February 12, 2004  
August 21, 2003  
May 14, 2002

## Oklahoma Tobacco Settlement Endowment Trust Fund

ASSET ALLOCATION POLICY

In order to have a reasonable probability of achieving the target return at an acceptable risk level, to reduce the risk of losses resulting from over-concentration of assets, and providing a stable level of earnings distributions, the Board has adopted the asset allocation policy outlined below. The actual asset allocation will be reviewed on a quarterly basis and will be readjusted when an asset class weighting is outside its target range.

ASSET CLASS	TARGET WEIGHT (%)	TARGET RANGE (%)	TARGET BENCHMARK
EQUITY	45	<u>40</u> – 50	
Large Cap	25	20 – <u>30</u>	Russell 1000
Small-Mid Cap	5	2 – <u>8</u>	Russell 2500
International	15	10 – <u>20</u>	Citigroup PMI EPAC
FIXED INCOME	<u>45</u>	<u>40</u> – 50	
Domestic Fixed	<u>35</u>	30 – 40	Lehman Aggregate
High-Yield	<u>10</u>	8 – 12	Merrill Lynch US BB-B
MARKET NEUTRAL	10	8 – 12	90-Day T-Bill + 3%
CASH	0	0 – 5	90-Day T-Bill

The Fund's Policy Index is a custom benchmark designed to indicate the returns that a passive investor would earn by consistently following the asset allocation targets set forth in this investment policy statement. It is useful in separating the impact of investment policy from execution of the investment strategy in evaluating the performance of the Funds investment program.

The Policy Index is calculated by multiplying the target commitment to each asset class by the rate of return of the appropriate market index, as listed above, on a monthly basis.

REBALANCING POLICY

General. The purpose of this rebalancing policy is to establish a framework of discipline and decision-making. A form of systematic asset allocation has been chosen which the Board believes can be implemented reasonably effectively within the organization structure of this Fund.

## Overall Fund Allocation

1. The system of asset allocation rebalancing to be utilized involves a target asset mix around which variance is allowed within prescribed limits. Rebalancing will be effected when a limit is reached or exceeded. In addition to monitoring target and actual allocations quarterly, the Board will formally review the policy and actual allocations in light of anticipated cash flows at the last meeting prior to the receipt of the annual contribution.
2. The following rebalancing procedure will be employed by the Fund:

The Investment Consultant will report asset class exposures to the State Treasurer, or his/her designee, at the end of each calendar quarter. If the percentage of the Funds assets allocated to an asset class has reached or exceed the asset class's target range, the following action shall take place. After giving consideration to Consultant recommendations concerning which Manager(s) should lose and/or gain assets, the State Treasurer, or his/her designee, may cause assets to be shifted between managers so as to bring the asset allocation of the "out of range" asset class back to its appropriate target. Such action shall be reported to the Board at their next scheduled meeting. In order to accomplish a required rebalancing with as little transaction cost as is reasonably possible, the State Treasurer, or his/her designee, is authorized to take into account any cash flows which are anticipated to occur within a reasonable period of time (generally three months or less). Examples of such cash flows would be a contribution to the Fund from the State or a Manager termination.

## Allocation among Equity Styles

1. The Board, with the assistance of its Consultant(s), will from time to time establish target allocations and allowable ranges for each equity style.
2. Rebalancing of the allocation among equity styles is desirable: If rebalancing of the Funds overall asset allocation (described above) is required, the general policy will be to rebalance among equity style weightings in such a way as to restore the balance of styles within an asset class. The State Treasurer, or his/her designee, will consider Consultant recommendations on this issue. No manager on the Hold List (a designation which indicates significant concern about a Managers performance, process or organization) shall receive additional assets.
3. These actions shall be reported to the Board at its next scheduled meeting.

## TRANSITION MANAGEMENT POLICY

General. The purpose of this transition management policy is to establish an effective and efficient procedure for transitioning assets during manager replacement, funding a new asset class, or investing contributions to the Fund.

As timing is a key factor in realizing the benefits of transition management, the Board has approved the following abbreviated selection process:

- Step 1. Creating List of Approved Providers: The Investment Consultant will create a list of potential providers for review. The Investment Consultant will then create a list of

recommended providers. The Investment Consultant will specify whether each recommended provider is recommended for transitions involving fixed income only, equity only, or multiple asset classes.

- Step 2. Board of Investors Reviews and Approves Lists of Providers: Annually, the Board of Investors will review the list of reviewed providers and the list of providers recommended by the Investment Consultant. The Investment Consultant will provide education on each of the recommended providers as requested. The Investment Consultant will also provide information regarding potential providers who were not recommended as requested. The Board of Investors may add potential providers to or delete potential providers from the recommended lists before adopting final approved provider lists. The Board of Investors will review the approved provider lists annually.
- Step 3. Board of Investors Approves Prudent Use of Transition Management. Annually, the Board of Investors will approve the prudent use of transition management and empower the State Treasurer, or his or her designees, to solicit and evaluate pre-trade analyses and select a Transition Manager as further described below.
- Step 4. The State Treasurer, or his or her designees, and the Investment Consultant May Determine Vendor for Each Specific Transition: The State Treasurer and/or designated staff may select the appropriate provider off of the approved provider list through a competitive bid process in which pre-trade analyses are solicited from at least two of the approved providers. As each transition (and transition manager) is unique with particular strengths and weaknesses, the Investment Consultant and the State Treasurer and/or designated staff will consult to discuss which of the providers on the short list should be solicited for bids. At a meeting held pursuant to the Open Meeting Act, a winning manager may be selected based on cost as well as fit for the particular transition according to the State Treasurer and/or designated staff and Investment Consultant's advice. Upon review of the pre-trade analyses and the Investment Consultant's advice, the State Treasurer and/or designated staff may determine not to proceed with Transition Management if it does not make sense to do so.
- Step 5. The State Treasurer, or his or her designees, and the Investment Consultant Present Post-Trade Results to the Board of Investors: The transition manager will provide post-trade analytics that describe the trading process and results. This will be made available to all involved to review the success of the transition.

**Oklahoma Tobacco Settlement Endowment Trust Fund**

**INVESTMENT MANAGER REPORTING REQUIREMENTS**

**As Necessary** (based on occurrence and on a timely basis)

1. Review of Organizational Structure
  - A. Organizational changes (i.e., ownership).
  - B. Discussion of any material changes to the investment process.
  - C. Departures/additions to investment staff.
  - D. Material changes in assets under management for the product managed on behalf of the Fund and for total firm.

**Monthly** Performance Reporting to Investment Consultant

**Quarterly**

1. Summary of Investment Guidelines
  - A. Discuss adherence to guidelines.
  - B. Comments, concerns, or suggestions regarding the policy statement.
2. Performance Review
  - A. Present total fund and asset class returns for last calendar quarter, year-to-date, last year, last three years, last five years and since inception versus designated benchmarks.
  - B. Discuss performance relative to benchmarks; provide attribution analysis that identifies returns due to allocation and selection decisions, as appropriate.
  - C. Provide portfolio characteristics relative to benchmark.
3. Provide Portfolio Holdings
  - A. Present book value and current market value.
  - B. List individual securities by sector, as appropriate.
4. Other Comments or Information

**Annually**

1. Review of Investment Process and Evaluation of Portfolio Management Process
  - A. Brief review of investment process.
  - B. Investment strategy used over the past year and underlying rationale.
  - C. Evaluation (in hindsight) of strategy's appropriateness.
  - D. Evaluation of strategy's success/disappointments.
  - E. Current investment strategy and underlying rationale.

## Oklahoma Tobacco Settlement Endowment Trust

### DERIVATIVES POLICY STATEMENT

#### Objectives

This derivatives policy statement identifies and allows common derivative investments and strategies which are consistent with applicable law and the Investment Policy Statement and requires investment managers to petition for the inclusion of additional derivative instruments and strategies. The guidelines also require investment managers to follow certain controls, documentation and risk management procedures.

#### Definition and Classification of Derivatives

A derivative is a security or contractual agreement that derives its value from some underlying security, commodity, currency, or index. These guidelines classify derivatives into four separate categories distributed across two classes: derivative contracts and derivative securities:

1. Derivative Contracts
  - A. Forward-based derivatives, including forward contracts, futures contracts, swaps, and similar instruments
  - B. Option-based derivatives, including put options, call options, interest rate caps and floors, and similar instruments
2. Derivative Securities
  - A. Collateralized Mortgage Obligations (CMOs)
  - B. Structured Notes

#### Allowed Uses of Derivatives

1. Derivative Contracts
  - A. Hedging. To the extent that the non-derivative component of a portfolio is exposed to clearly defined risks and derivative contracts exist which can be used to reduce those risks, the investment managers are permitted to use such derivatives for hedging purposes, including cross-hedging of currency exposures, subject to the documentation requirements below.
  - B. Creation of Market Exposures. Investment managers are permitted to use derivatives to replicate the risk/return profile of an asset or asset class, provided that the guidelines for the investment manager allow for such exposures to be created with the underlying assets themselves.
  - C. Management of Country and Asset Allocation Exposure. Managers charged with tactically changing the exposure of their portfolio to different countries and/or asset classes are permitted to use derivative contracts for this purpose.

2. Derivative Securities
  - A. "Plain Vanilla" CMOs. For the purpose of this policy, we will define a "plain vanilla" CMO as one which satisfies one or both of the following criteria: i) It passes the Federal Financial Institutions Examination Council (FFIEC) test; ii) It can be shown that the CMO is less exposed to interest rate and prepayment risk than the underlying collateral.
  - B. Other CMOs. CMOs, which are not plain vanilla, are restricted to 10% of a manager's portfolio.
  - C. Structured Notes. Structured notes may be used so long as the exposure implied by their payment formula would be allowed if created without use of structured notes.

### **Prohibited Uses of Derivatives**

Any use of derivatives not listed in section C is prohibited without written approval of the Investment Committee. Investment managers are encouraged to solicit such approval if they believe the list in section C is too restrictive. By way of amplification, it is noted that the following two uses of derivatives are prohibited:

1. Leverage. Derivatives shall not be used to magnify exposure to an asset, asset class, interest rate, or any other financial variable beyond that which would be allowed by a portfolio's investment guidelines if derivatives were not used.
2. Unrelated Speculation. Derivatives shall not be used to create exposures to securities, currencies, indices, or any other financial variable unless such exposures would be allowed by a portfolio's investment guidelines if created with non-derivative securities.

### **Transaction-Level Risk Control Procedures and Documentation Requirements**

For each over-the-counter derivative transaction, except foreign exchange forward contracts, investment managers are required to obtain at least two competitive bids or offers. For small-issue CMOs, it is acceptable to obtain competitive prices on similar securities.

For all derivatives transactions, investment managers should maintain appropriate records to support that all derivative contracts used are employed for allowed strategies. In addition, the following requirements apply to derivative securities:

1. "Plain Vanilla" CMOs  
Document that the CMO is in fact "plain vanilla", according to the definition in section C.2.a.
2. Other CMOs  
These CMOs must be stress tested to estimate how their value and duration will change with extreme changes in interest rates. An extreme change is one of at least 300 basis points.
3. Structured Notes  
Document that note does not create exposures which would not be allowed if created without derivatives.

## **Portfolio-Level Risk Control Procedures and Documentation Requirements**

1. Counterparty Credit Risk  
Managers are required to measure and monitor exposure to counterparty credit risk. All counterparties must have commercial paper credit ratings of at least A1 or equivalent rating.
2. Ongoing Monitoring of Risk Exposures  
The duration and other risk exposure limits specified in the managers' guidelines are expected to be satisfied on an ongoing basis. Thus, managers must monitor changing risk exposures. Fixed income managers investing in CMOs should pay particular attention to the changing duration of their CMOs, and should anticipate potential changes in duration at the time CMOs are purchased so that interest rate and prepayment rate changes do not inadvertently move the portfolio out of compliance.
3. Valuation of Holdings  
The investment managers and custodian shall provide the Investment Committee with their pricing policies including a list of sources used. The Investment Committee should be notified of any exceptions to these policies. The custodian is required to obtain prices independent of the manager, or to notify the Investment Committee that independent prices are not available. The investment managers are required to reconcile the valuations of all derivatives positions with the custodian not less than monthly.
4. Quarterly Reporting  
Each manager using derivatives shall submit within thirty days of the end of each quarter a report with the following information:
  - A. A list of all derivative positions as of quarter-end.
  - B. An assessment of how the derivatives positions affect the risk exposures of the total portfolio.
  - C. An explanation of any significant pricing discrepancies between the manager and custodian bank.
  - D. An explanation of any events of non-compliance.
  - E. For managers of commingled funds, a list of derivative positions and assessment of the effect on the risk exposure of the portfolio.

### **Guidelines for Use of Pooled Funds which Employ Derivatives**

Mutual funds and other types of commingled investment vehicles provide, under some circumstances, lower costs and better diversification than can be obtained with separately managed fund pursuing the same investment objectives. However, commingled investment funds cannot customize investment policies and guidelines to the specific needs of individual clients. The Investment Committee is willing to accept the policies of such funds in order to achieve the lower costs and diversification benefits of commingled funds.

Therefore commingled investment vehicles are exempt from all policies specified above except F.4.e if:

1. The investment practices of the commingled fund are consistent with the spirit of this derivatives policy, and are not significantly different in letter.

2. The benefits of using a commingled vehicle rather than a separate account are material.

## Glossary of Investment Terms

**144(a) Securities** - 144a securities are in concept semi-private placement securities that are normally traded by sophisticated institutional investors with limited financial information on the issuing company. SEC rule 144a exempts issuers from SEC registration requirements. While not legally required to file with the SEC, issuers normally do provide some sort of documentation describing the issue and financial information about the issuing company.

**Accrual Basis Accounting** - As opposed to cash basis accounting, this values assets based upon accrued changes in values, not actual cash flows. For example, dividends are included in the portfolio value (i.e. accrued) as of the ex-dividend date, rather than the payment date (or the declaration date).

**Active Management** - A form of investment management which involves buying and selling financial assets with the objective of earning positive risk-adjusted returns.

**AIMR** - The Association for Investment Management and Research is the umbrella organization for the two big investment management advisers groups, the Institute of Chartered Financial Analysts and the Financial Analysts Federation. This organization administers the annual examinations for the CFA designation and also publishes industry guidelines for performance measurement reporting and calculations. AIMR instituted a standardized performance reporting format on January 1, 1993.

**Alpha** - A statistical measurement to determine whether a portfolio of securities in which a fund has invested is priced as would be expected, given the funds beta. If the alpha of a fund is zero, the portfolio is priced as would be expected. If its alpha is greater than zero, the portfolio is priced higher than could be expected, and vice versa.

**Alternative Investments** - These generally refer to institutional blind pool limited partnerships, which make private debt and equity investments in privately held companies, as well as hedge funds, and other publicly traded derivatives-based strategies.

**Asset Allocation** - The process of determining the optimal allocation of a funds portfolio among broad asset classes.

**Benchmark Portfolio** - A portfolio against which the investment performance of an investment manager can be compared for the purpose of determining the value-added of the manager. A benchmark portfolio must be of the same style as the manager, and in particular, similar in terms of risk.

**Best Execution** - This is formally defined as the difference between the strike price (the price at which a security is actually bought or sold) and the fair market price which involves calculating opportunity costs by examining the security price immediately after the trade is placed. Best execution occurs when the trade involves no opportunity cost, for example when there is no increase in the price of a security shortly after it is sold.

**Beta** - A statistical measure of the volatility, or sensitivity, of rates of return on a portfolio or security in comparison to a market index. The beta value measures the expected change in return per one percent change in the return on the market. For example, if the beta of a portfolio is 1.5, a 1 percent increase (decrease) in the return of the market will result, on average, in a 1.5 percent increase (decrease) in the return of the portfolio.

**Bottom-up Analysis** - An approach to valuing securities which first involves analyzing individual companies, then the industry, and finally the economy and overall capital market.

**Capitalization-weighted Market Index** - A method of calculating a market index where the return of a security (or group of securities) is weighted by the market value of the security (or group of securities) relative to total value of all securities.

**Commingled Fund** - An investment fund that is similar to a mutual fund in that investors purchase and redeem units that represent ownership in a pool of securities.

**Commission Recapture** - An agreement by which a fund sponsor earns credits based upon the amount of brokerage commissions paid. These credits can be used to reduce commission costs or for service which will benefit the fund, such as consulting services, custodial fees, or software expenses.

**Core Bond** - A fixed income investment strategy, which approximates the investment results of the Lehman Government/Corporate Bond Index with a modest amount of variability in duration around the index. The objective is to achieve value added from sector or issue selection.

**Core Equity** - An investment strategy where the portfolios characteristics are similar to that of the S&P 500 Index, with the objective of adding value over and above the index, typically from sector or issue selection.

**Correlation Coefficient** - A statistical measure similar to covariance, in that it measures the mutual variation between two variables. The correlation coefficient is bounded by the values -1 and +1.

**Covariance** - A statistical measure of the mutual variation between two variables.

**Derivative** - A financial derivative is a security that derives its value from a more fundamental financial security such as a stock or bond. For example, the value of a stock option depends upon the value from the underlying stock. Because the stock option cannot exist without the underlying stock, the stock option is derived from the stock itself.

**Duration** - A measure of the average maturity of the stream of interest payments of a bond. The value of a given bond is more sensitive to interest rate changes as duration increases, i.e. longer duration bonds have greater interest rate volatility than shorter duration bonds.

**Dollar-weighted Measurement** - In calculating summary statistics, a process by which performance measures are weighted by the dollar amounts of assets in each time period.

**Economically-targeted Investment** - Investments where the goal is to target a certain economic activity, sector or area in order to produce corollary benefits in addition to the main objective of earning a competitive risk-adjusted rate of return.

**Efficient Market** - A theory that posits that a security's market price equals its true investment value at all times since all information is fully and immediately reflected in the market price.

**Efficient Portfolio** - A portfolio that offers maximum expected return for a given level of risk or minimum risk for a given level of expected return.

**ERISA** - The Employee Retirement Security Act, signed into law in September 1974. ERISA established a strict set of fiduciary responsibilities for corporate pension funds, and some states have adopted the ERISA provisions for public plans. It is recommended that public pension plans use the ERISA regulations as guidelines for managing the funds assets in a procedurally prudent manner.

**Exchange Traded Funds (ETF)** - ETFs are registered, open-ended unit investment trusts that invest in a basket of stocks designed to track the performance of a given index. However, like a closed-end fund, investors buy shares in ETFs from another shareholder on the open market rather than from a fund company.

**Fiduciary** - Indicates the relationship of trust and confidence where one person (the fiduciary) holds or controls property for the benefit of another person.

**Funding Risk** - The risk that anticipated contributions to the fund would not be made.

**Geometric Returns** - A method of calculating returns which links portfolio results on a quarterly or monthly basis. This method is best illustrated by an example, and a comparison to *arithmetic returns*, which does not utilize a time link. Suppose a \$100 portfolio returned +25% in the first quarter (ending value is \$125) but lost 20% in the second quarter (ending value is \$100). Over the two quarters the return was 0%, and the method of calculating the geometric return would indicate this. However, the arithmetic calculation would simply average the two returns:  $(25\%)(.5) + (20\%)(.5) = +2.5\%$ .

**Growth Equity** - Managers who invest in companies that are expected to have above average prospects for long-term growth in earnings and profitability.

**High Yield** - A fixed income investment strategy where the objective is to obtain high current income by investing in lower rated, higher default-risk fixed-income securities. As a result, security selection focuses on credit risk analysis.

**Index Fund** - A passively managed investment in a diversified portfolio of financial assets designed to mimic the performance of a specific market index.

**Interest Rate Risk** - The uncertainty in the return on a bond caused by unanticipated changes in its value due to changes in the market interest rate.

**Investment Policy Statement** - The statement of policy is the communication of a risk policy to the fund's investment manager(s). It states unambiguously the degree of investment risk which fiduciaries are willing to undertake with fund trust assets. A statement of investment policy differs importantly from a statement of investment objectives. An investment policy prescribes acceptable courses of action; a policy can be acted upon, implemented. An investment objective (such as a performance standard) is a desired result. A manager cannot implement an objective; he can only pursue a course of action, consistent with investment policy, which he believes offers a reasonable likelihood of realizing the objective.

**Lehman Brothers Aggregate Index** - Is composed of securities from Lehman Brothers Government/Corporate Bond Index, Mortgage-Backed securities Index and Yankee Bond Index and is generally considered to be representative of all unmanaged domestic, dollar denominated fixed-rate investment grade bonds with maturities greater than one year.

**Liquidity** - In general, liquidity refers to the ease by which a financial asset can be converted into cash. Liquidity is often more narrowly defined as the ability to sell an asset quickly without having to make a substantial price concession.

**Liquidity Risk** - The risk that there will be insufficient cash to meet the funds disbursement and expense requirements.

**Manager Structure** - The identification of the type(s) of managers to be selected within each broad class of assets.

**Marked to the Market** - The daily process of adjusting the value of a portfolio to reflect daily changes in the market prices of the assets held in the portfolio.

**Market Risk** - See Systematic Risk.

**Market Timing** - A form of active management that shifts funds between asset classes based on short-term expectations of movements in the capital markets.

**Money Markets** - Financial markets in which financial assets with a maturity of less than one year are traded.

**Nominal Return** - The nominal return on an asset is the rate of return in monetary terms, i.e., unadjusted for any change in the price level. The nominal return is contrasted with the real return that is adjusted for changes in the price level.

**Passive Management** - For a given asset class, the process of buying a diversified portfolio that attempts to duplicate the overall performance of the asset class (i.e. the relevant market index).

**Performance Attribution** - The identification of the sources of returns for a security or portfolio over a particular time period.

**Proxy Voting** - A written authorization given by a shareholder to someone else to vote his or her shares at a stockholders annual or special meeting called to elect directors or for some other corporate purpose.

**Purchasing Power Risk** - The risk that a portfolio will earn a return less than the rate of inflation, i.e., a negative real return.

**Quartile** - Grouping of statistics in four equal sections. Performance measurement results are commonly grouped into "quartiles;" that is, first quartile would include those funds ranking from one to 25 in a sample of 100 funds.

**Real Return** - An inflation adjusted return. See NOMINAL RETURN.

**Risk-adjusted Return** - The return on an asset or portfolio, modified to explicitly account for the risk of the asset or portfolio.

**R-squared ( $R^2$ )** - Formally called the coefficient of determination, this measures the overall strength or explanatory power of a statistical relationship. In general, a higher  $R^2$  means a stronger statistical relationship between the variables that have been estimated, and therefore more confidence in using the estimation for decision-making.

**Russell 1000 <Large> Stock Index** - An unmanaged index of the largest 1000 companies ranked by market capitalization.

**Sharpe Ratio** - This statistic is a commonly used measure of risk-adjusted return. It is calculated by subtracting the risk-free return (usually 3 Month Treasury Bill) from the portfolio return and dividing the resulting excess return by the portfolios risk level (standard deviation). The result is a measure of return gained per unit of risk taken. The higher the Sharpe ratio, the better the funds historical risk-adjusted performance.

**Small Capitalization** - Managers who invest in equities of companies with relatively small capitalization. The cut-off point for small capitalization varies from manager to manager, but on average targets firms with capitalization of \$750 million to \$2Billion.

**Socially targeted Investment** - An investment that is undertaken based upon social, rather than purely financial, guidelines.

**Soft Dollars** - The portion of a funds commissions expense incurred in the buying and selling of securities that is allocated through a directed brokerage arrangement for the purpose of acquiring goods or services for the benefit of the fund. In many soft dollar arrangements, the payment scheme is affected through a brokerage affiliate of the investment consultant. Broker-investment consultants servicing smaller plans receive commissions directly from the counseled account. Other soft dollar schemes are affected through brokerages that, while acting as the clearing/transfer agent, also serve as the conduit for the payment of fees between the primary parties to the directed fee arrangement.

**Specific Risk** - The part of a security's total risk that is not related to movements in the market and therefore can be diversified away.

**Standard Deviation** - A statistical measure of portfolio risk. It reflects the average deviation of the observations from their sample mean. Standard deviation is used as an estimate of risk since it measures how wide the range of returns typically is. The wider the typical range of returns, the higher the standard deviation of returns, and the higher the portfolio risks. If returns were normally distributed (i.e. has a bell shaped curve distribution) then approximately 2/3 of the returns would occur within plus or minus one standard deviation from the sample mean.

**Strategic Asset Allocation** - Rebalancing back to the normal mix at specified time intervals (quarterly) or when established tolerance bands (e.g., + and -10%) are violated.

**Style Universe** - A predetermined group of active managers chosen to have an investment style comparable to a manager selected by the fund.

**Systematic Risk** - The part of a security's total risk that is related to movements in the market and therefore cannot be diversified away.

**Tactical Asset Allocation** - closely related to a strategy of market timing, this strategy uses certain indicators to make adjustments in the proportions of a portfolio invested in stocks, bonds, and cash.

**Time-weighted Return** - A method of measuring the performance of a portfolio over a particular period of time. It is the cumulative compounded rate of return of the portfolio, calculated on each date that cash flow moves into or out of the portfolio.

**Top-down Analysis** - An approach to valuing equities which first looks at the economy and overall capital market, then industries, and finally individual firms.

**Value Equity** - Managers who invest in companies believed to be undervalued or possessing lower than average price/earnings ratios, based on their potential for capital appreciation.

**APPENDIX B**

**OKLAHOMA TOBACCO SETTLEMENT ENDOWMENT  
TRUST FUND BOARD OF INVESTORS  
REQUEST FOR PROPOSALS (RFP)  
FOR  
INVESTMENT MANAGEMENT SERVICES  
SMALL/MID CAP EQUITY  
ACKNOWLEDGMENT OF RECEIPT FORM**

The undersigned acknowledges that he/she has received a complete copy of RFP No. 08-02 (NEPC RFP No. 07-270), beginning with the title page and ending with the Questionnaire. This acknowledgment of receipt should be signed and returned to the contact person (see below) no later than 3:30 PM, EST on December 14, 2007. Only offerors who elect to return this form and who intend to respond will receive copies of all offeror written questions and the Board's written responses to those questions.

FIRM: \_\_\_\_\_

ADDRESS: \_\_\_\_\_  
\_\_\_\_\_

PHONE #: \_\_\_\_\_ FAX # \_\_\_\_\_

EMAIL ADDRESS: \_\_\_\_\_

REPRESENTED BY: \_\_\_\_\_

TITLE: \_\_\_\_\_

SIGNATURE: \_\_\_\_\_ DATE: \_\_\_\_\_

Return this form to:  
Ms. Amanda Martin  
New England Pension Consultants (NEPC)  
One Main Street  
Cambridge, MA 02142  
E-Mail: amanda@nepc.com  
Or by Fax transmission to: (617) 374-1313

**APPENDIX C  
COMPETITIVE PROPOSAL  
NON-COLLUSION  
AFFIDAVIT**

In accordance with 74 O.S. § 85.22, , of lawful age, being first duly sworn, on oath, says:

1. (S)he is the duly authorized agent of , the offeror submitting the competitive proposal which is attached to this statement, for the purpose of certifying the facts pertaining to the existence of collusion among offerors and between offerors and state officials or employees, as well as facts pertaining to the giving or offering of things of value to government personnel in return for special consideration in the letting of any contract pursuant to the proposal to which this statement is attached;

2. (S)he is fully aware of the facts and circumstances surrounding the making of the proposal to which this statement is attached and has been personally and directly involved in the proceedings leading to the submission of such proposal; and

3. Neither the offeror nor anyone subject to the offeror's direction or control has been a party:

a. to any collusion among offerors in restraint of freedom of competition by agreement to propose at a fixed price or to refrain from offering,

b. to any collusion with any state official or employee as to quantity, quality or price in the prospective contract, or as to any other terms of such prospective contract, nor

c. in any discussions between offerors and any state official concerning exchange of money or other thing of value for special consideration in the letting of a contract. In accordance with 74 O.S. § 85.42.B., the offeror further certifies that no person who has been involved in any manner in the development of that contract while employed by the State of Oklahoma shall be employed to fulfill any of the services provided under said contract.

Signature Date

Printed Name Title

State of

County of

Subscribed and sworn to before me this day of , 20 .

My Commission Expires:

Notary Public

My Commission Number: