

**GOVERNOR'S TRANSFORMATION ADVISORY BOARD**

**State Capitol  
Governor's Large Conference Room  
March 24, 2006**

**DRAFT Minutes**

Members Present:

Governor Bill Anoatubby  
Carolyn Archer  
Sara Barry  
Dave Been  
Susan Boehrer  
Gary Bolin  
Steve Buck  
Martha Burger  
Don Carter  
Terry Cline, Ph.D.  
Michael Crutcher, M.D., M.P.H.  
Sandy Garrett  
Linda Glover  
Misty Hamilton  
Janice Hendryx  
Kermit McMurray, Ph.D.  
Linda Parker  
Teresa Peden  
Gail Richards  
Senator Nancy Riley  
Pier Robinson  
Kaye Rote  
Dennis Shockley  
Jack Turner

Others Present:

Mary Maples – CCSO  
Bill Piatt – PHCPAO  
Jeff Tallent – OFF  
Karen Frensley – DHS  
Lynn Mitchell – OHCA  
Debbie Spaeth – OHCA  
Carol McFarland – OHCA  
D. G. McCaffrey - ODOC  
Jean Wood – ODMHSAS  
Katie M. Henson – ODMHSAS

Others Present (Continued):  
Georgia Berry – ODMHSAS  
Wendy Normandin – ODMHSAS  
Dr. David Knudson – ODMHSAS  
Tracy Leeper – ODMHSAS  
Jackie Shipp – ODMHSAS  
Rand Baker – ODMHSAS  
John Hudgens – ODMHSAS  
Terry Smith – ODMHSAS  
Lisa Lorig – ODMHSAS  
Angie Patterson – ODMHSAS  
Becki Moore – ODMHSAS  
Carrie Slatton-Hodges – ODMHSAS

**I. CALL TO ORDER**

Mr. John Hudgens, Director, Oklahoma Innovation Center, Department of Mental Health and Substance Abuse Services (ODMHSAS) called the meeting to order. Mr. Hudgens determined open meetings requirements had been met, a quorum was present, and parliamentary procedures would be followed throughout the meeting.

Mr. Hudgens referenced the notebooks provided to each member. The member may take the notebook with them, or they may leave the notebook and Mr. Hudgens' office would be the keepers.

**II. INTRODUCTIONS**

Mr. Hudgens introduced Lisa Lorig, Administrative Assistant, ODMHSAS, recording secretary for the meeting; and Angie Patterson, Administrative Assistant, ODMHSAS, taking care of the Advisory Board member's travel reimbursement. Mr. Hudgens also expressed thanks to the executive offices of ODMHSAS for the help they provided in organizing today's meeting.

Mr. Hudgens asked each member to introduce themselves and provide a brief overview of the constituents they represent or the perspective they bring to the Transformation Advisory Board:

**Dr. Terry Cline**, Commissioner, Oklahoma Department of Mental Health and Substance Abuse Services (ODMHSAS) and Oklahoma Secretary of Health. Dr. Cline described the constituents he represented as every person in Oklahoma impacted by mental health and substance abuse issues.

**Dennis Shockley**, Executive Director, Oklahoma Housing Finance Agency (OHFA). Mr. Shockley indicated OHFA has nine housing programs which deal with affordable housing for individuals.

**Bill Anoatubby**, Governor of the Chickasaw Nation. Governor Anoatubby indicated he has been with the Chickasaw Nation for over 30 years. The Chickasaw Nation provides social services to its constituents.

**Dr. Michael Crutcher**, Commissioner, Oklahoma State Department of Health (OSDH). Oklahoma State Department of Health has many programs that address children's issues across the state of Oklahoma.

**Misty Hamilton** is a youth member of the Systems of Care program, representing youth.

**Susan Boehrer**, Executive Director, Oklahoma Federation of Families, representing families of children receiving services.

**Don Carter**, Director of Behavioral Health, Oklahoma Area Indian Health Service. Behavioral Health includes social work services for Native Americans, Mental Health and Substance Abuse Services, which serves the states of Oklahoma, Kansas and Texas.

**Sandy Garrett**, Superintendent of Public Instruction, State Department of Education (SDOE). Constituency consists of all citizens of the state of Oklahoma, in particular boys and girls served thru the pre-k/12 school system and their parents and families.

**Janice Hendryx**, Director, Oklahoma Commission on Children and Youth (OCCY). OCCY not only works with youth but with families and communities to improve and increase mental health services for children.

**Gary Bolin**, Interim Director, Office of Juvenile Affairs (OJA). OJA handles all adjudicated juveniles.

**Kaye Rote**, Director, Oklahoma Mental Health Consumer Council (OMHCC). Constituency consists of consumers that have or are currently receiving mental health services.

**Martha Burger**, Treasurer and Senior Vice-President of Human Resources, Chesapeake Energy Corporation, representing medium-size corporations. Chesapeake Energy Corporation, a medium-size corporation, employs approximately 3,000 individuals across the state of Oklahoma.

**Dr. Kermit McMurray**, Vice-Chancellor, Oklahoma State Regents for Higher Education, representing all students enrolled in higher education institutions across the state of Oklahoma.

**Teresa Peden**, Executive Director, National Alliance on Mental Illness – Oklahoma. NAMI represents families and children.

**Dave Been**, Chief of Police – Tulsa, representing law enforcement, particularly mental health response officers.

**Carolyn Archer**, works for the Oklahoma Mental Health Consumer Council. She is also a Recovery Support Specialist and a WRAP instructor. Ms. Archer is representing adult consumers.

**Gail Richards**, Maxine and Jack Zarrow Family Foundation, a Tulsa community volunteer foundation that supports mental health activities throughout the state. She is representing the general public.

**Sara Barry**, Chair of the Oklahoma Mental Health Planning and Advisory Council. This group consists of advocates for family members, consumers, providers and

state agency representatives to represent every individual in the state. Ms. Barry also works at North Care Center, a community mental health center, as a mental health professional.

**Pier Robinson**, representing family members of children with mental illness and substance abuse issues.

**Jack Turner**, member of the Board of the Oklahoma Department of Mental Health and Substance Abuse Services. Mr. Turner indicated ODMHSAS serves all the people of Oklahoma. Mr. Turner's area of interest is in addiction/abuse of alcohol and drugs and the relationship of those issues and mental illness.

**Senator Nancy Riley**, her primary constituent base is the 75,000 residents in south and southwest Tulsa County. She stated she was on the Transformation Advisory Board to represent her Senate colleagues.

**Steven Buck**, Director of State Policy for NAMI – National. His role is to advocate for all that have been affected by mental illness.

**Linda Glover**, Case Manager for Jim Taliaferro Community Mental Health Center – Lawton, OK. Ms. Glover indicated she travels to satellites and provides case management services to refer, advocate and link consumers to whomever or whatever services they may need.

Mr. Hudgens introduced Dr. Lynn Mitchell, representing Michael Fogarty, CEO, Oklahoma Health Care Authority; and Debbie McCaffrey, representing Justin Jones, Director, Oklahoma Department of Corrections.

Mr. Hudgens advised the Board members that Jeannette Miller, Project Officer from the Substance Abuse and Mental Health Services Administration (SAMHSA), the federal partner on the grant will, on occasion, be present at the Board meetings.

Mr. Hudgens expressed thanks to all the members for the commitment they have made to serve on the Board, and he indicated he will be the lead contact for the Board.

### **III. DISCUSSION AND POSSIBLE ACTION REGARDING ELECTION OF CHAIR AND VICE-CHAIR**

Mr. Hudgens asked for nominations, from the floor, for a person to serve as Chair for the Board. Mr. Buck nominated Governor Anoatubby. Mr. Turner seconded the motion. Mr. Hudgens asked for further nominations. Governor Anoatubby indicated he would be pleased to serve as the Board Chair. With no further nominations, a motion was made by Superintendent Sandy Garret to elect Governor Anoatubby as Board Chair by acclamation. The motion was seconded by Dr. Crutcher. All in favor; none opposed; Governor Anoatubby abstained.

Governor Anoatubby indicated he would prefer Mr. Hudgens continue chairing today's meeting, and stated he would assume the chair duties after today.

Governor Anoatubby expressed appreciation for being considered for the position, and he stated he would do the best job possible.

Mr. Hudgens asked for nominations, from the floor, for a Vice-Chair. Mr. Turner nominated Mr. Justin Jones, Director, Oklahoma Department of Corrections, to be elected as the Vice-Chair for the Board. Mr. Hudgens stated that he and Mr. Turner had spoken earlier, and Mr. Jones did confirm he would accept the appointment of Vice-Chair, if so nominated and elected. With no further nominations, a motion was made by Dr. McMurray and a second was made by Ms. Archer to cease nominations. The motion was then amended by Dr. McMurray and Ms. Archer to state, "to accept the nomination and elect Mr. Justin Jones as Vice-Chair by acclamation". All in favor; none opposed and no abstentions.

#### **IV. DISCUSSION AND POSSIBLE ACTION REGARDING NEED FOR TRANSFORMATION PRESENTATION**

Dr. Cline reviewed the national and Oklahoma perspectives on the need for transformation through a PowerPoint presentation. He indicated the excerpts were taken from the Surgeon General's Report on Mental Health, the President's New Freedom Commission Report on Mental Health, and the Institute of Medicine's Crossing the Quality Chasm.

Some topics and highlights addressed from Dr. Cline's power point presentation are as follows:

- Surgeon General's Report (1999) made recommendations and key themes to improve the system
- New Freedom Report Goals
  - Americans understand that mental health and addiction issues are essential to overall health
  - Mental health substance abuse services need to be consumer and family driven
  - Disparities in services are eliminated
  - Early screening, assessment, and referral to services are common practice
  - Excellent care is delivered and research is accelerated
  - Technology is used to access health care and information
- Institute of Medicine's Crossing the Quality Chasm Report
  - Aim is to identify gaps and deficiencies in services
- Oklahoma Perspective
  - 2004 Household Survey  
Dr. Cline noted there are several findings and compelling information. Oklahoma has to want to change and transform the system. The 2004 Household Survey by SAMHSA indicated Oklahoma has one of the highest prevalence rates of any state in the country at about 11% of people with a serious mental illness. 80% of adults with a serious mental illness in need of treatment do not receive it. Seven percent of Oklahoma's youth are estimated to

have serious emotional disorders. Prevalence for substance abuse disorders is nine percent for both youth and adults.

- Governor's and Attorney General's Task Force  
The task was to look at the economic impact of untreated mental illness, untreated substance abuse, and domestic violence on the state of Oklahoma.
- NAMI State Score Card  
Oklahoma's overall score was a grade of D, indicating the need for transformation and change, but it indicates a reflection of where Oklahoma was before some recent changes were implemented. Dr. Cline noted the national score was also a D.
- State of the State's Health  
Oklahoma has a higher number of suicide deaths, compared to the rest of the nation, ranking 14<sup>th</sup>, per capita, in the country  
Dr. Cline noted challenges and opportunities facing Oklahoma include noBoardle local community level and statewide partnerships focused on mental health and substance abuse services, and an emerging infrastructure.

Discussion included: Superintendent Sandy Garrett asked about best practices that might be working in other states receiving a score of a C on the NAMI report card. Dr. Cline indicated that best practice information will be forthcoming. Mr. Buck was on hand to answer the question regarding comparisons made with each state on the NAMI report card. Mr. Buck indicated the report was a challenging undertaking. The methodology used was to identify 39 core variables that were important to NAMI. The 39 points were extrapolated to be worth 100 points on the scorecard. Each state was evaluated based on those 39 variables. Some of the data was three to four years behind, but the objective was the same. The NAMI Report Card will be done again in three years.

A motion was made by Dr. Crutcher and seconded by Ms. Boehrer to accept Dr. Cline's report as presented. All in favor; none opposed and no abstentions.

**Linda Parker**, Director of Oklahoma Department of Rehabilitation Services (ODRS) was introduced to the group at this time. She gave a brief overview of the constituents she represents as follows: The Oklahoma Department of Rehabilitation Services covers five different divisions. Two divisions serve individuals with disabilities to help those individuals obtain work. One of those divisions serves, primarily, individuals with visual disabilities, but also individuals having mental illness as a secondary disability. The other division serves individuals with all types of disabilities, including mental illness as a primary disability. They serve anyone of working age, and they provide services to older individuals who may have a visual impairment who may be dealing with mental illness as well. They have an accredited public school for the deaf and a school for the blind that provide services to children with mental illness, substance abuse, and other issues that may arise in the public schools. The population they serve

has other disabilities, not only mental illness. The last division they serve is social security disability eligibility.

## **V. DISCUSSION AND POSSIBLE ACTION REGARDING OVERVIEW OF TRANSFORMATION PROJECT**

Mr. Hudgens described the grant as being a federal initiative that came from the New Freedom Commission Report on Mental Health. It is a specific appropriation, approved by Congress, to provide funds for a select number of states, fortunate to compete and be awarded the grant, to look at their systems and transform them. Focus will be upon developing systems driven by consumers and families and on resilience and recovery.

Mr. Hudgens addressed Oklahoma's Transformation Initiatives through a power point presentation.

Some topics and highlights addressed from Mr. Hudgens' power point presentation are as follows:

- Mental Health Transformation State Incentive Grants
  - Mr. Hudgens explained some transformation activities are already underway in Oklahoma. He stated his purpose today is to acquaint the members with the Mental Health Transformation State Incentive Grant, the opportunities associated with the grant, and the scope of the BOARD members' responsibilities and opportunities as a Board.
- Expectations of States
  - Transformation Work Group esBoardlised through Governor Henry's Executive Order
  - Comprehensive plan must be submitted to federal partners
- Examples of Transformation Underway in Oklahoma
  - Mr. Hudgens gave an overview of the transformation activities already in place in Oklahoma. Examples include Oklahoma Partnership for Children's Behavior Health, Integrated Services Initiative, and the Adult Recovery Collaborative.
- States Awarded First Grants
  - Connecticut, Maryland, New Mexico, Ohio, Oklahoma, Texas and Washington. Over 30 states applied
- Scope
  - Five-year grant
  - Funding level each year – Approximately \$2.7 million
- Results – First-year Deliverables
  - Initiate Communication with Agency Partners
  - Convene Governors' Transformation Advisory Board
  - Complete Needs Assessment and Resources Inventory
  - Propose Comprehensive Plan
  - Initiate Evaluation Activities
- Highlights of Oklahoma's Plan
  - Both mental health and substance abuse services evaluated
  - Collaboration through state and local levels

- Needs assessment and resources inventory (information provided in member's notebook)
  - ❖ Information submitted to SAMSHA – ready for members' review in approximately three months
  - ❖ Partner to help with evaluation and the needs assessment is the Advocates for Human Potential (info. provided in member's notebooks)
  - ❖ Information solicited from many different groups
  - ❖ Activities will highlight current resources, strengths, as well as needs and existing barriers
  
- Comprehensive Plan to support lasting change
  - ❖ Due September 30, 2006
  - ❖ Based on Needs Assessment & Resource Inventory
  - ❖ Focus on broad areas of President's New Freedom Commission on Mental Health Report
  - ❖ Strategic approach to address broad base change to achieve the vision for transformation
- Governor's Transformation Advisory Board
  - ❖ Advise in the development of comprehensive plan
  - ❖ Be a catalyst to enable transformation
  - ❖ Make recommendations
- Oklahoma Innovation Center
  - ❖ Support needs assessment activities
  - ❖ Assist development of comprehensive plan
  - ❖ Provide staff resources (16 staff members)  
Mr. Hudgens introduced the Innovation Center staff:  
Terri Smith, Assistant Director  
Wendy Normandin, Transformation Agent/Liaison  
Marva Williamson, Transformation Agent/Liaison  
Jean Wood, Transformation Agent/Liaison  
Katie Henson, Transformation Agent/Liaison  
Georgia Berry, Transformation Agent/Liaison  
David Knudson, Ph.D., Transformation Organizational Consultant  
Becki Moore, Senior Data Analyst  
Sean Couch, Administrative Assistant (not in attendance)
  - ❖ Support Transformation Advisory Board
  - ❖ Assure compliance with federal grant requirements
- Evaluation and enhanced data-driven decision making
- Highlights – The Transformation Infrastructure for Oklahoma
  - Partnership – leveraging collaborations and political will
  - The Governor's Transformation Advisory Board
  - The Oklahoma Innovations Center

Mr. Hudgens concluded his presentation by sharing the Transformation vision - *“Our vision and our commitment is for all Oklahomans to prosper and achieve their personal goals in the communities of their choice.”*

Discussion included: Will the Needs Assessment be broad-based, to include all types of groups of individuals? Mr. Hudgens indicated it would be broad-based. No further discussion took place.

A motion was made by Ms. Hendryx and seconded by Ms. Peden to accept Mr. Hudgens’ report as presented. All in favor; none opposed and no abstentions.

**VI. DISCUSSION AND POSSIBLE ACTION REGARDING 2006 MEETING SCHEDULE: June 8, 2006; September 7, 2006; and December 7, 2006**

A motion was made by Ms. Parker and seconded by Ms. Boehrer to accept the meeting dates, as proposed, for the Board.

Discussion included: Meetings are projected to begin at 1:30 p.m.; location to be announced. Work done prior to the June 8<sup>th</sup> and September 7<sup>th</sup> meetings will be presented at each meeting, possibly making the meetings quite lengthy. Material will be sent beforehand, if possible, for members’ review. Additional meetings may be scheduled, as needed. Suggestion was made to develop working committees. Mr. Hudgens informed members that models are in place to develop those committees. Mr. Hudgens commented that he would be contacting each member to discuss interests or resource information they may have.

All members voted in favor of the meeting dates; none opposed and no abstentions.

**VII. NEW BUSINESS**

No new business.

**VIII. ADJOURNMENT**

Meeting adjourned.

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Governor Bill Anoatubby

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Carolyn Archer

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Sara Barry

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Dave Been

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Susan Boehrer

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Gary Bolin

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Steve Buck

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Martha Burger

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Don Carter

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Dr. Terry Cline

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Dr. Michael Crutcher

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Michael Fogarty

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Sandy Garrett

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Linda Glover

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Misty Hamilton

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Howard Hendrick

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Janice Hendryx

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Justin Jones

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Dr. Kermit McMurray

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Linda Parker

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Teresa Peden

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Gail Richards

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Senator Nancy Riley

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Pier Robinson

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Kaye Rote

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Dennis Shockley

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Representative Kris Steele

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Jack Turner

04-12-06  
AP